

Item No. 13.	Classification: Open	Date: 23 June 2015	Meeting Name: Cabinet
Report title:		Gateway 2: Contract Award Approval for Prevention and Inclusion Framework – Accommodation Based Services	
Ward(s) or groups affected:		All	
Cabinet Member:		Councillor Stephanie Cryan, Adult Care and Financial Inclusion	

FOREWORD – COUNCILLOR STEPHANIE CRYAN, CABINET MEMBER FOR ADULT CARE AND FINANCIAL INCLUSION

Ensuring that the most vulnerable people in Southwark are able to access support and care is one of the most important duties of the council. At a time of significant reductions in public finances from central government, there is a greater need to ensure that these vital services continue to provide value for money, whilst ensuring always that those with an assessed need are able to obtain help. In agreeing to a new prevention and inclusion framework in partnership with Lewisham Council, Southwark will be gaining a dynamic commissioning tool to deliver on our commitments, providing quality services for those with a care need.

Providing the support that prevents people requiring long-term care or hospital admittance is not in addition to, but central to our approach to care. By helping people prior to a crisis occurring, we can delay or limit the need for interventions, enabling people to stay living where they consistently tell us they want to - in their own homes and communities. The prevention and inclusion framework will give us the tools to do just this, helping people to live independently, to access employment and housing, and to get the care and other help that they need.

The new framework has been developed in partnership with those people who currently use preventative services in Southwark and Lewisham and, importantly, some of these same people were able to be involved in evaluating potential organisations who submitted tenders to be on the framework. This was a fantastic opportunity to put those people who use the services at the heart of the procurement process and I want to thank these individuals in particular for their invaluable contributions to this work.

The new framework in addition recognises the care workers who play the most vital role in ensuring that, day after day, help is available for those in need. At the heart of the framework is a commitment to pay the London Living Wage (LLW), ensuring that these care workers are paid appropriately for the critical work they do.

RECOMMENDATIONS

1. That cabinet approves an increase in the numbers of suppliers on the mental health category of the joint Lewisham-Southwark framework for accommodation based prevention and inclusion services from 10 to 15 due to the reasons outlined in paragraph 24.

2. That cabinet awards the suppliers listed in paragraph 25 onto the joint Lewisham-Southwark framework agreement.
3. That cabinet notes that the joint Lewisham-Southwark framework will operate for a period of four years commencing on 1 August 2015 until 31 July 2019.
4. That cabinet notes that contracts 'called off' from the framework agreement will be subject to individual contract award reports and decisions that will be taken in line with the council's contract standing orders.
5. That cabinet notes that the total current annual budget in Southwark for services that will be subject to the framework is £4.2m.

BACKGROUND INFORMATION

6. People with a mental health condition, physical or learning disabilities and those in need of care consistently express the wish to live in their own homes, to be able to participate in their own communities and to get help in order to lead independent fulfilling lives. By connecting people to the services and support they need across health, education, training and employment the Council is shifting the emphasis of care towards this model of independent living.
7. The establishment of a prevention and inclusion framework will provide both Southwark and Lewisham Councils with a dynamic commissioning mechanism to provide support for people assessed as in need. The approach will ensure that help is available to avoid a deterioration of people's situations or even a crisis, with a resulting reduction in required interventions and support from social care and the health service.
8. Southwark and Lewisham Councils established a joint four year framework agreement in 2010-14, enabling a common approach to accommodation-based supported housing services in the two boroughs. For Southwark, through a comprehensive programme of re-tendering existing services, the council was able to use this approach to deliver significant savings over the period of just over £8 million.
9. In December 2012, the Lewisham Mayor and Cabinet and the Southwark cabinet agreed to a new procurement strategy that would establish a refreshed framework agreement across both boroughs. It was agreed that the new framework would operate for a period of four years, with a start date of 1 August 2015.
10. The new framework agreement aims to support the delivery of the emerging priorities in both Lewisham and Southwark around mental health supported accommodation, progression planning and greater choice of independent living for people with learning disabilities, young people and care leavers. As well responding to and supporting the delivery of these priorities the framework will allow Southwark to continue to secure value for money whilst maintaining a focus on good quality outcomes for those people who use these services.
11. The new framework is being established to support people across the following service categories:

- (a) people with a mental health condition.
 - (b) people with clearly assessed support needs – this includes people at risk of becoming homeless, rough sleepers, offenders, people with substance misuse problems and victims of domestic violence.
 - (c) people with disabilities
 - (d) young people who are at risk – including 16/17 year olds who are at risk, teenage parents, young offenders and those young people leaving the care system
 - (e) victims of violence against women and girls.
12. In line with the prevention, recovery and early intervention agendas, the key outcomes of the framework will enable people who use the services to:
- live independently and experience an improvement in health, well being and quality of life
 - be safe and participate fully in their own communities
 - receive a service that is personalised to their own needs and aspirations
 - achieve economic well being
 - be enabled to move into longer term suitable accommodation.
13. The procurement of the framework has been led by Southwark Council in a joint approach with Lewisham. The procurement exercise included a comprehensive evaluation of all tenders by professional leads with backgrounds in health, social care and commissioning. People who currently access these services were also involved in the evaluation process, which brought important first-hand experience to the task of assessing potential service providers who wanted to enter onto the framework.
14. This report sets out the outcome of the procurement exercise and makes recommendations for contract awards for each of the service categories on the new framework. A procurement project plan is attached in Appendix 1.

KEY ISSUES FOR CONSIDERTION

Description of procurement outcomes

15. The 2010-14 Lewisham-Southwark accommodation based prevention framework was a useful tool which allowed existing prevention services in both boroughs to be re-commissioned and in some areas re-designed. It is anticipated that the new framework will allow both councils to deliver further transformation of the services commissioned so that future service provision is more aligned with the assessed needs of those who access this support, whilst still providing scope to deliver further efficiency savings.
16. The use of the framework will reduce the need for multiple individual procurements for each of the preventative services that are tendered, resulting in cost and resource savings for the two councils, as well as for providers, as they will not have to undertake a series of multiple tenders.

17. The framework is in addition designed to deliver outcomes-based high quality support as well as value for money. At a time of significant pressure on council services, the preventative offer delivered through the framework will provide capacity for those who need help who would otherwise have to rely on more expensive and often unnecessary support in care and hospital settings.
18. The framework was developed solely by Lewisham and Southwark Councils. It should be noted that the framework has been designed so that it may in addition be utilised by other local authority areas in cooperation and agreement with Lewisham and Southwark. However, at this stage, no other local authority area plans to utilise the framework.
19. Tenders to access the framework were evaluated on the basis of a 60:40 price-quality ratio split. It should be noted that, when services are 'called off' (that is, contracted through the framework mechanism) the council will be able to vary the current price-quality ratio through a mini-competition approach.

Market considerations

20. The market for the provision of supported housing services is well established and mature, and has developed considerably since the delivery of the national 'supporting people programme' set up in 2003. Many providers responded to the competitive environment that subsequently developed across London by significantly reducing overheads and by finding creative ways of reducing workforce costs. That said, the downward pressure on hourly costs has led some organisations to review their strategy regarding the supported housing sector with a number of organisations exiting the market altogether.
21. Southwark currently has 10 providers of accommodation-based services. The local market is a mix of sub regional providers working in the central-south and south-east London area and there are also a number of pan-London organisations. A small number of national organisations also operate in the area. Many of the current Southwark providers are also registered housing providers including housing associations.
22. Establishing the new framework agreement will provide an ongoing mechanism by which competition and market development can take place. The new mechanism will also continue to enable a streamlined and administratively efficient process for the commissioning of key preventative services in the area.
23. Lewisham and Southwark Councils agreed to restrict the number of potential providers in each of the five service categories strictly to those organisations that could demonstrate delivery of the requirements set out in service specifications. The original December 2012 decision by both councils to establish the framework specified the maximum number of organisations per category would be 10 with the exception of the violence against women and girls category where the maximum was set at 5. The reason for this was the lower volume of need for services of this type in Lewisham and Southwark compared to the other categories on the framework.
24. Recent reviews of the mental health sectors in both Lewisham and Southwark have demonstrated that there is a significant need for high quality support and accommodation for those with a mental health condition. Both areas are working to ensure that choice, quality and innovation are at the heart of this

sector, and that provision of service adequately meets the needs of people in the areas. In light of this work, it is recommended that for the mental health category of the framework, that the number of providers is not restricted to 10 but that any provider meeting the required quality standards is accepted.

Contract award

25. As set out in paragraphs 27 to 47, a rigorous procurement exercise took place to consider tenders for qualification onto the framework. The result of this work was that the following tenders qualified for award onto the joint Lewisham-Southwark prevention and inclusion framework:

(a) people with a mental health condition

List of providers who qualified for this category of the framework [on the basis of an extension to the number of suppliers in this category from 10 to 15]	
1	Equinox Care
2	Family Action
3	Hexagon Housing Association
4	KeyRing Living Support
5	Look Ahead
6	Metropolitan Housing Trust
7	Richmond Fellowship
8	Single Homelessness Project (SHP)
9	South London YMCA
10	Southside Partnership
11	St Mungos Broadway
12	One Housing Group
13	Thames Reach Housing Association
14	The Riverside Group Limited
15	Three C's

(b) people with clearly assessed support needs

List of providers who qualified for this category of the framework	
1	Hestia Housing Support
2	Look Ahead
3	Metropolitan Housing Trust
4	Oasis Aquila Housing
5	One Housing Group
6	Single Homelessness Project (SHP)
7	St Mungos Broadway
8	South London YMCA
9	Thames Reach Housing Association

List of providers who qualified for this category of the framework	
10	The Salvation Army

(c) people with disabilities

List of providers who qualified for this category of the framework	
1	KeyRing Living Support
2	Look Ahead
3	Metropolitan Housing Trust
4	Royal Mencap Society
5	Three C's

(d) young people who are at risk

List of providers who qualified for this category of the framework	
1	Centrepoint
2	Hestia Housing Support
3	Look Ahead
4	Metropolitan Housing Trust
5	Oasis Aquila Housing
6	One Housing Group
7	Single Homelessness Project
8	South London YMCA
9	The Riverside Group Limited
10	The Salvation Army

(e) victims of violence against women and girls

List of providers who qualified for this category of the framework	
1	Hestia Housing Support
2	Metropolitan Housing Trust
3	Refuge
4	St Mungos Broadway
5	Solace Women's Aid

26. The following section sets out the procurement approach that evaluated all suppliers for award onto the framework.

Procurement approach

Advertising the contract

27. Ahead of publication of the contract, Lewisham and Southwark Councils held a joint provider briefing to undertake early market engagement. The event was an opportunity for potential service providers to engage with the councils on the approach to the prevention framework. 150 providers attended the event, which helped generate interest in the upcoming procurement.
28. The contract for the framework was advertised on 16 May 2014 by:
- publication in the Official Journal of the European Union (OJEU)
 - direct letter notifying existing providers of the intention to tender adopting a recognised format that complies with procurement regulations.
29. The advert invited interested parties to request an information pack including a Pre Qualification Questionnaire (PQQ).

Stage One – Pre-Qualification Questionnaire (PQQ)

30. The purpose of the PQQ stage is to create a short list of organisations who have demonstrated that they have sufficient technical capacity and financial and economic standing in order to progress to the invitation to tender stage. All PQQs received were evaluated against the following criteria:
- economic and financial standing
 - business probity and ethical standing
 - health and safety
 - equalities and diversity
 - references
 - other relevant criteria i.e. quality management policies.
31. Given the size of the tender, there was considerable interest from the market as set out below.

Pre Qualification Questionnaire (PQQ) – number of organisations	
Requesting information about the tender	119
Returning a completed PQQ(including expressions of interest)	76
Shortlisted following PQQ evaluation	62
Not shortlisted following PQQ evaluation	14

32. The PQQ's were evaluated on a pass/fail basis under a number of headings. A fail in any section meant the provider could not be shortlisted. In these cases, providers were offered feedback on their submissions.

Stage Two – Invitation to Tender (ITT) – overall

33. Following the successful completion of the PQQ stage, 62 Invitation to Tender (ITT) was sent to shortlisted providers on 9 January 2015 with a deadline for return of tenders by 23 February 2015.
34. The ITT set out the specification of the core and supplementary aspects of the services to be delivered through the contract. To support providers through the process and encourage maximum participation the two councils in addition organised a tender briefing, following the release of the ITT documentation. Of those shortlisted, 49 providers eventually submitted tenders at the ITT stage.
35. The key reason given by the 13 PQQ qualifying organisations that did not bid at the ITT stage was based on an internal business decision by these suppliers, on further consideration, not to enter the prevention and inclusion market in the Lewisham-Southwark area at this stage.
36. Providers submitting tenders at the ITT stage were assessed on the basis of a quality (40%) to price (60%) ratio.

Quality assessment (40%)

37. All method statements submitted by tenderers for each category described in paragraph 11 were evaluated against key core and specialist quality questions as set out at Appendix 2.

Price assessment (60%)

38. Service price made up 60% of the overall score. Tenderers were required to submit an hourly support charge rate excluding any costs related to TUPE (Transfer of Undertakings – Protection of Employment - regulations 2006).

Stage Two – Invitation to Tender (ITT) – evaluations

Invitation to Tender - evaluation of quality

39. Specialist Tender Evaluation Panels (TEPs) were established to assess ITT submissions on the basis of quality. There were six TEPs which were arranged in line with client group service categories. The panels were comprised of stakeholders with appropriate commissioning and service expertise including staff from health services, adult social care, the local NHS clinical commissioning group, community safety and children's services.
40. The quality evaluation process took place between 2 and 16 March 2015. The six TEPs that undertook this work were:
 - core evaluation panel
 - mental health
 - people with clearly assessed support needs
 - people with disabilities
 - young people at risk
 - victims of violence against women and girls

41. The evaluation process for quality and price is set out in Appendix 3. This includes information about the weighting of certain sections where suppliers needed to meet a minimum score for certain criteria in order to qualify for award onto the framework.
42. Those organisations wishing to provide housing related support services had to additionally pass a housing management assessment. There were three criteria for this assessment, as set out in Appendix 3, and suppliers had to be assessed as passing in all three areas in order to qualify for the framework.
43. In addition, service users were invited to be a part of the evaluation process and, for those who took part, two days of training on the procurement process were provided. The service users brought important first-hand experience to the evaluation process, and were in addition able to gain useful transferable skills from the work. In total, 20 service users were selected to help TEPs assess parts of the ITT documentation.

Invitation to tender – evaluation of price

44. The evaluation of price was calculated on the basis of an average of the hourly price submitted by the lowest value ten tenders for each category, with the exception of the victims of violence against women and girls category where this was based on the lowest five tenders. 40% was added to this amount to create a ceiling threshold. Any tender with a price over this ceiling threshold price was automatically eliminated. Remaining tenders were then evaluated and scored proportionally as set out in Appendix 3.

Invitation to tender – combined quality and price score

45. Scores achieved from both quality and price were combined and total scores ranked. This process was replicated for each specialist category with the top ranked contractors appearing on the framework except for those that failed on quality criteria.

Invitation to tender - moderation

46. Following completion of specialist quality and price evaluation, there was an additional moderation stage to the ITT that took place on 17 March - 1 April 2015. Moderation ensured that there had been a consistent and accurate assessment of all submissions and provided additional confidence in the process.
47. The process for ITT moderation is set out below:
 - All members of the service category TEPs met to agree a panel consensus score.
 - Relevant service users met with TEP chairs to agree a consensus score.
 - A final moderation panel of senior officers further re-assessed a random selection of tenders in order to check for consistency and accuracy.

Operation of the new prevention and inclusion framework

'Call off' of services through the framework

48. The framework agreement will specify an obligation on the part of providers accepted onto it to provide services that the Council requests from them. The two councils however are under no obligation to 'call off' services from the framework or guarantee providers a given volume or value of work.
49. Although there is an intention for Southwark and Lewisham Councils to collaborate in the operation of a joint framework agreement, local mechanisms will remain and be driven by individual borough priorities. Both councils can "call off" or commission particular services which will be issued with locally agreed contracts and performance managed by the borough concerned.
50. The processes for call off are set out below:

Call off without competition

- This is a 'call off' using a tendered price and quality score that was submitted by a supplier to qualify for the framework. No changes will be made to the quality weightings and sub criteria that were used for the framework. In the unlikely circumstances where a 'call off' without competition is required, the council will first 'call off' the highest ranked bidder and, where they are unable to deliver the work, move onto the next organisation and so on.

Call off by mini-tender

- This is a 'call off' involving those bidders within a category submitting new prices where TUPE applies. In a mini-competition, the Council has the option to adjust the quality weightings and sub criteria using the ranges set out in the ITT.
 - This 'call off' involves changes to sub criteria in which suppliers are provided with the option of reducing their tendered price using the ranges set out in the ITT.
51. As Southwark will be focused on delivering a reconfiguration of services through operation of the framework agreement, all relevant services commissioned in the future from the framework will be done through one of the methods above. While the tender to establish the framework was based on a jointly agreed approach with Lewisham Council, each borough will use the framework agreement based on local priorities and locally identified need.
 52. The establishment of the framework will not preclude either Council from undertaking other procurements for additional services.

Monitoring of the framework services

53. Services delivered through the framework agreement will be monitored by the Children's and Adults' Services contract monitoring team. Contract monitoring will include:
- quarterly and annual Performance Information
 - analysis of client record returns (including outcome measures).
 - scheme visits that can be announced or unannounced
 - quality self assessments using annual Quality Assessment Framework returns that are validated through scheme visits.
 - agreed action plans for continuous improvement
 - joint monitoring with Lewisham of contract performance
 - consultation with Service users
54. Draft performance targets have been agreed across the two boroughs and these will be further developed and incorporated in service contracts for monitoring and compliance.
55. In the event of a provider change, the Council will plan for and closely monitor the transition to the new provider to ensure that the expected benefits/outcome improvements are delivered. As these are services to vulnerable people the new providers will be expected to work sensitively with service users to minimise any adverse impacts from a change of provider.

TUPE/Pensions implications

56. This report does not give rise to any immediate TUPE implications.
57. Quantification of TUPE implications will take place at the point where the Council decides to undertake a mini-competition 'call off'. At this stage providers will be requested to resubmit prices on the basis of anticipated TUPE costs derived from the service being commissioned and current provider and staff involved.
58. The framework agreement will apply a consistent process and approach to all services providers for those services categories and service types specified under the framework agreement. Any implications for internally delivered services will be addressed separately as required.

Policy implications

59. The Southwark Housing Strategy to 2043 sets out a key role for the council in connecting residents to the services and support they need across health, education, training and employment, especially for those facing particular barriers and less able to help themselves. The framework has a key role in terms of enabling this strategy, achieving a transformational approach for a number of groups in Southwark.
60. In addition the council has a commitment to maximising people's choice and control through the personalisation of services. The framework will enable personalisation to be embedded in the future delivery of preventative services.

Community impact statement

61. The Equality Act 2010 outlines a number of 'protected characteristics' which are the groups of people that are liable to discrimination and have been considered in terms of the use of the framework. An impact assessment has been completed with regard to the impact of the framework which considers the six strands of the equality agenda. The impact on the service users and the provider organisations affected has also been considered.
62. There are not considered to be any adverse impacts upon the community in relation to race, gender, disability, sexual orientation and gender identity, religion and faith, marriage, pregnancy and child care responsibilities, alongside that of age.
63. The 'call-off' process allows the borough to specify additional equality requirements specific to the contract being called off, and where necessary require providers on the framework to enter into partner arrangements with other specialist providers to deliver services. This process will be part of any commissioning framework post August 2015.

Economic considerations

64. The framework is underpinned by an approach that enables people to access employment opportunities, and the evaluation of tenders specifically assessed the plans of potential providers to deliver economic wellbeing.
65. The framework specifically aims to promote financial inclusion, improve employability and enable access to work opportunities. Services that are commissioned are 'efficient and modern' with a focus on value for money and quality.

Social considerations

66. The framework tender was conducted on the basis that providers will pay the London Living Wage (LLW) to their workforce.

Environmental considerations

67. Contractors were assessed on their environmental policy and their response to questions raised at the pre-qualification stage.

Financial implications

68. The council currently spends £4.2m annually on preventative accommodation based support services in Southwark. It is known that the council will continue to face significant financial pressure in the coming years. The framework will provide an efficient procurement mechanism that will allow the council to deliver service reconfiguration within the resources agreed through the council's annual budget setting process.
69. It should be noted that tenders submitted through the evaluation process did not take into account any costs related to TUPE, and there may be an impact on final price once this is factored in. This will be managed through the mini-

competition process in order to ensure that the council continues to receive value for money for its contracted services.

SUPPLEMENTARY ADVICE FROM OTHER OFFICERS

Head of Procurement

70. This report is seeking approval to award a prevention and inclusion framework with an estimated annual value of £4.2m. This is a joint procurement with the London Borough of Lewisham led by Southwark which followed an EU compliant procurement route. The report confirms the procurement strategy set out in the previously approved Gateway 1 report has been followed.
71. The report confirms that tenders were received across the five categories advertised. Paragraph 24 confirms that due to the increasing demand for mental health services the number of providers in this category was increased to include all tenders that met the required quality standards.
72. Paragraphs 27 to 47 describe the tender process that was undertaken noting that in total 76 providers expressed an interest across the 5 categories with 49 tender proposals received. All tenders received were evaluated using a weighted model 60% price and 40% to determine the most economically advantageous tenders for each category.
73. Paragraphs 48 to 52 details how the framework will operate and confirms that where TUPE applies, services will be provided following further mini competition when all bidders within the relevant category will be invited to re-submit prices.
74. Paragraphs 53 to 54 describes the monitoring arrangements that will be in place to manage the operation of the framework and subsequent contracts that are called off from it and provides some assurance regarding transition arrangements for vulnerable clients when new services are commissioned.

Director of Legal Services

75. This report seeks the cabinet's approval to appointment to the prevention and inclusion framework and associated approvals as detailed in paragraphs 1 to 5. As the value of the potential services under this framework exceeds £4m then approval to appoint to this framework is reserved to the cabinet.
76. As this procurement was commenced prior to February 2015, it remains subject to the 2006 EU procurement regulations, and was treated as a Part B procurement with reduced EU tendering requirements. Cabinet are advised that the procurement was undertaken in accordance with the EU regulations applicable at that time. Paragraphs 30 to 47 confirms the tendering process undertaken to identify organisations to be included on the framework. The councils set out the required number of organisations to be included on each of the 5 lots when inviting bids, but as noted in paragraph 23, the demand for mental health requirements has increased requiring the councils to need additional organisations to be included in the framework. For other lots the number of firms required remains as set out in the tender documentation.
77. The cabinet's attention is drawn to the Public Sector Equality Duty (PSED) under the Equality Act 2010, and when making decisions to have regard to the

need to eliminate discrimination, harassment, victimisation or other prohibited conduct; advance equality of opportunity and foster good relations between persons who share a relevant protected characteristic and those who do not share it. The relevant characteristics are age, disability, gender reassignment, pregnancy and maternity, race, religion or belief, sex and sexual orientation. The duty also applies to marriage and civil partnership but only in relation to the elimination of discrimination. The cabinet is referred to paragraphs 61 to 63 which set out the consideration that has been given to the PSED in the community impact statement.

78. Contract standing order 2.3 requires that no steps should be taken to award a contract unless the expenditure has been approved. Paragraphs 68 to 69 confirm the financial implications of award of this framework. As noted in paragraph 4, individual call offs from the framework will be subject to a separate approval process which will confirm the value of each appointment.

Strategic Director of Finance and Corporate Services – FC15/004

79. The strategic director of finance and corporate services notes the recommendations in this report for the award of the Lewisham-Southwark framework for accommodation based prevention and inclusion services.
80. The framework will operate in financial years from 2015/16 to 2019/20, and is funded from general fund resources. The budget for 2015/16 was agreed by council assembly in February 2016. The council faces further cuts in its funding from government in 2016/17. The general fund budget for 2016/17 will be agreed by council assembly in February 2016. All services commissioned through the framework must be managed within the agreed budget.

BACKGROUND DOCUMENTS

Background Documents	Held At	Contact
Supporting People Framework Agreement: Contract Award March 2010	Children’s and Adults’ Services 160 Tooley Street London SE1 2QH	James Postgate Commissioning Manager
Link: http://moderngov.southwark.gov.uk/ieDecisionDetails.aspx?ID=1258		
Gateway 1: Procurement Strategy Approval for the Supporting People Services October 2012	Children’s and Adults’ Services 160 Tooley Street London SE1 2QH	James Postgate Commissioning Manager
Link: http://moderngov.southwark.gov.uk/mgIssueHistoryHome.aspx?IId=50000152&Opt=0		

APPENDICES

No	Title
Appendix 1	Procurement project plan for the joint Lewisham-Southwark prevention and inclusion framework – accommodation based services
Appendix 2	Prevention and inclusion framework agreement – core and specialist category questions
Appendix 3	Prevention and inclusion framework agreement – tender evaluation criteria and sub-criteria

AUDIT TRAIL

Cabinet Member	Councillor Stephanie Cryan, Adult Care and Financial Inclusion	
Lead Officer	Kerry Crichlow, Director of Strategy and Commissioning, Children's and Adults' Services	
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Key Decision?	Yes	
CONSULTATION WITH OTHER OFFICERS / DIRECTORATES / CABINET MEMBER		
Officer Title	Comments Sought	Comments included
Head of Procurement	Yes	Yes
Director of Legal Services	Yes	Yes
Strategic Director of Finance and Corporate Services	Yes	Yes
Contract Review Boards		
Departmental Contract Review Board	Yes	Yes
Corporate Contract Review Board	Yes	Yes
Cabinet Member	Yes	Yes
Date final report sent to Constitutional Team	11 June 2015	